

11th PLENARY MEETING

BERLIN: 25/26 JUNE 2004

PARTICIPANTS

	TO B	AT A	N T	T 7
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Dr Paul ACHLEITNER Member of the Board of Management, Allianz AG

Professor Roland BERGER Chairman and Global Managing Partner, Roland

Berger Strategy Consultants

Joachim BITTERLICH Director of International Affairs, Veolia

Professor Dr. Hubert BURDA Chairman & Publisher, Hubert Burda Media

Dr. Gerhard CROMME Thyssen Krupp AG

Dr Mathias DÖPFNER Chief Executive Officer, Axel Springer AG

Alexander DIBELIUS Chairman of Group Executive Committee,

Goldman Sachs Germany

Dr. Thomas GAULY Altana AG

Prof. Dr. Gertrud HOEHLER Industrial Adviser

Sven HOFFMANN Sallfort AG (Switzerland)

Josef JANNING Bertelsmann Stiftung

Dr. Josef JOFFE Publisher, Die Zeit

Dr. Eberhard von KOERBER Eberhard von Koerber AG

Hermann-Josef LAMBERTI * Member of the Board of Managing Directors,

Deutsche Bank AG

Dr Klaus MANGOLD Chairman, German East-West Trade Committee

Elisabeth MOHN Member of the Advisory Board, Bertelsmann AG

Wolfgang NOWAK Spokesman, Herrhausen Foundation

Dr. Arend OETKER (Dinner only)

Dr. Arend Oetker Holding GmbH

Christiane ZU SALM CEO, Euvia Media AG

Stefan SATTLER Burda Foundation

Otto SCHILY

Minister of the Interior

Professor Michael STURMER

Writer and Journalist

Ralph THIELE

Bundeswehr

Professor Werner WEIDENFELD

Bertelsmann Stiftung

<u>UK</u>

Lord ALDINGTON

Chairman, Deutsche Bank AG, London

Professor Peter BALDWIN

Historian

Rt. Hon. Paul BOATENG MP

Chief Secretary to the Treasury (+ 1)

Dominick CHILCOTT

Director for Europe, Foreign & Commonwealth

Office

Stuart FIERTZ

Chief Operating Officer, Cheyne Capital

Orit GADIESH

Chairman, Bain & Co.

Sir Ronald GRIERSON

Chairman, Blackstone International

Robert JACKSON MP

Conservative MP for Wantage

Nemir A. KIRDAR

Founder, President and Chief Executive Officer,

Investcorp

Michael MACLAY

Chairman, Montrose Associates

John Wyn OWEN

Secretary, Nuffield Trust

Hella PICK

Author and Journalist

Dr. Lisbet RAUSING

Rausing Trust

Bella THOMAS

Journalist

J. Adair TURNER

Vice Chairman, Merrill Lynch International

Lord WATSON of Richmond

Chairman, Europe, Burson-Marsteller

Lord WEIDENFELD

Chairman, Weidenfeld & Nicolson

John WESTON

Chairman, Spirent, and University for Industry

Shaun WOODWARD MP

Labour MP for St. Helen's South

FRANCE

Marie-Hélène BERARD MHB Conseil

Philippe BEREND Writer and consultant

Charles de CROISSET President & CEO, Crédit Commercial de France

Jean Louis GERGORIN Strategy Director, EADS

Xavier GUERRAND-HERMES Director & Vice President, Hermès

Francois HEISBOURG Fondation pour la Recherche Strategic

Alain MINC AM Conseil

Edouard MICHELIN Chief Executive Officer and Managing Partner,

Michelin & Cie

Denis RANQUE President, Thales

Bernard SPITZ BS Conseil

Serge WEINBERG CEO, Pinault-Printemps-Redoute

• People who have neither attended nor been invited before