



**8/9 March 1996**

**at Spencer House, 27 St. James's Place, London S.W.1.**

# AGENDA

## Friday 8 March

- 16.30                    Tea at Spencer House
- 17.15                    Welcome by hosts
- 17.30-19.00            Opening Session: WHAT CLUB OF THREE? Chairman  
**Lord Alexander of Weedon.**  
Presentation by **Dr. Josef Joffe** and responses from  
**Sir Christopher Mallaby** and **Monsieur Daniel Vernet.**
- Suggested themes:
- Are we three or are we two-and-a-half?
  - Did trilateralism ever exist?
  - Can it exist, given the varying dynamics of EU, NATO,  
    Franco-German alliance etc.?
  - What happens at present? What should happen?
  - Why should trilateralism be more desirable or feasible  
    now    than in the past?
- General discussion
- 19.00-20.00            Break
- 20.00                    Dinner at Spencer House
- 21.20 approx.           Keynote Presentation on global theme by **Lord Jenkins**  
**of Hillhead**
- Responses from **Professor Karl Kaiser** and **Dr.**  
**Dominique Moïsi**
- General Discussion

## Saturday 9 March

09.00 Session II: ECONOMIC AND MONETARY UNION. Chairman **Comte Charles de Croisset**.  
Presentation by **Mr. J. Adair Turner** and responses from **Herr Hilmar Kopper** and **Monsieur Jérôme Monod**.

Suggested themes:

- Does the global context make EMU riskier or more inevitable?
  - Can it suit weak economies as well as strong ones; small business as well as big companies.
  - Even if economically desirable, is it politically saleable?
  - If not now, when? Would 2002 be any easier than 1999?
- Any logic in tripartite discussion?

General discussion aiming to discover whether there are points of shared analysis and institutional arrangements which could accommodate UK staying outside EMU.

10.45 Coffee Break

11.15 Session III: THE INTERGOVERNMENTAL CONFERENCE. Chairman **Professor Werner Weidenfeld**.  
Presentation by **Monsieur Bruno Racine** and responses from **Herr Joachim Bitterlich** and **Dame Pauline Neville-Jones**.

Suggested themes:

- How can we prevent Maastricht 2 causing another crisis of confidence in the EU?
- If it wasn't required by Maastricht, would we want an IGC now?
- Does enlargement necessitate an IGC?
- Are we in danger of institutional and policy gridlock, with all the claims on the EU in the late '90s?
- Would more discreet trilateralism ease the path?
- Can the EU be multi-track and multi-speed?

General discussion, asking whether lowest common denominator of what can be agreed is enough to preserve EU momentum. Important to give non-insiders the chance to say how much all of this matters to them and how much it can be sold to business and to ordinary people.

13.00 Formal close to meeting.

# PARTICIPANTS

## GREAT BRITAIN

Lord ALEXANDER OF WEEDON	Chairman National Westminster Bank
Gilbert de BOTTON	Chairman, Global Asset Management
Sir Ronald GRIERSON	Chairman, GEC International
John GUINNESS	Chairman, British Nuclear Fuels
David HOWELL MP	Chairman of Select Committee on Foreign Affairs.
Michael JAY	Deputy Under-Secretary Foreign & Commonwealth Office.
Sir Nicholas HENDERSON	Former British Ambassador to Washington, Paris and Bonn.
Lord JENKINS OF HILLHEAD	Chancellor of Oxford University; Leader of the Liberal Democrats in the House of Lords; Former President of the European Commission.
Michael MACLAY	Writer, commentator, adviser to Carl Bildt.
Sir Christopher MALLABY	British Ambassador Paris, formerly in Bonn.
Dame Pauline	National Westminster Bank; Former Political Director NEVILLE-JONES Foreign and Commonwealth Office.
Sir Charles POWELL	Director of Jardine Matheson; Director of National Westminster Bank
Jonathan POWELL	Adviser to the Leader of the Opposition
Viscount ROTHERMERE	Chairman, Daily Mail and General Trust plc.
Lord ROTHSCHILD	Chairman of the National Heritage Memorial Fund; Chairman of RIT.
Sir David SIMON	Chairman of BP.
Nils TAUBE	Principal Investment Adviser to the J. Rothschild Group
Dame Susan TINSON	Independent Television News
J. Adair TURNER	Director-General, CBI
Lord WEIDENFELD	Chairman, Weidenfeld & Nicolson

## GERMANY

Joachim BITTERLICH	Ministerialdirektor, Federal Chancellery.
Dr. Hubert BURDA	Burda GmbH
Dr. Gerhard CROMME	Chairman Executive Board, Fried Krupp GmbH.
Johannes GROSS	Founder/Editor of Kapital
Dr. Peter HARTMANN	State Secretary, Ministry of Foreign Affairs.
Dr. Walter HOHLEFELDER	Generalbevollmächtigter, VEBA AG
Dr. Josef JOFFE	Political Editor, Süddeutsche Zeitung.
Professor Dr. Karl KAISER	Bonn University
Dr. Eberhard von KOERBER	Chairman, ABB
Hilmar KOPPER	Sprecher, Deutsche Bank
Dr. Klaus MANGOLD	Member of the Board, Daimler-Benz
Michael MERTES	Ministerialdirektor, Federal Chancellery.
Frau Liz MOHN	Bertelsmann AG
Dr. Günther NONNENMACHER	Co-publisher, Frankfurter Allgemeine Zeitung.
Mr. Stephan SATTLER	Cultural Editor, Focus Magazine
Professor Dr. Werner WEIDENFELD	Member of the Board, Bertelsmann Foundation; Head of Europe Institute, Munich University.

## **FRANCE**

Charles de CROISSET	Chairman, Crédit Commercial de France.
Jean GUEGINOU	French Ambassador, London
François HEISBOURG	Senior Vice President, MATRA Défense/Espace
Maurice LÉVY	Head of Publicis
Dr. Dominique MOÏSI	Institut Français des Relations Internationales.
Jérôme MONOD	Président, Lyonnaise des Eaux.
Louis SCHWEITZER	Président-Directeur Général, Renault
Daniel VERNET	Foreign Editor, Le Monde