

## List of Participants



- ♦ **Rt Hon Bob AINSWORTH MP** - Member of Parliament, House of Commons
- ♦ **Jean de PONTON d'AMECOURT** - Former French Ambassador to Afghanistan
- ♦ **Lieutenant General Dick APPLEGATE** - Director, Eagle Strategic Consulting Company
- ♦ **Dr. Alexandra ASHBOURNE-WALMSLEY** - Director, Ashbourne Strategic Consulting Ltd
- ♦ **Lord ASTOR OF HEVER** - Under Secretary of State for Defence, Ministry of Defence
- ♦ **Dr. Hans Christoph ATZPODIEN** - Chairman of the Management Board of Business Area Marine Systems, ThyssenKrupp AG
- ♦ **Dr. Lutz BERTLING** - Chief Executive Officer, Eurocopter
- ♦ **Patrick BOISSIER** - Chairman and CEO, DCNS
- ♦ **Christian de BOISSIEU** - Chairman, Council of Economic Analysis
- ♦ **Antoine BOUVIER** - Chief Executive Officer, MBDA
- ♦ **François DESPRAIRIES** – Head of Public Affairs France, EADS
- ♦ **Lieutenant General Jean-Pierre DEVAUX** - Strategic Director, DGA
- ♦ **Michel DUBARRY** - President France, Rolls Royce International
- ♦ **Charles EDELSTENNE** - Chairman and CEO, Dassault Aviation
- ♦ **Dr. Thomas ENDERS** - Chief Executive Officer, Airbus
- ♦ **Professor Sir Lawrence FREEDMAN** - Vice-Principal, King's College London

- ♦ **Louis GALLOIS** - Chief Executive Officer, EADS
- ♦ **Jacques GAUTIER** - Senator for Hauts-de-Seine, French Senate
- ♦ **Bernard GRAY** - Chief of Defence Materiel, Ministry of Defence
- ♦ **Sir Ronald GRIERSON** - Co-Chairman of the International Advisory Board, The Blackstone Group
- ♦ **General Lord GUTHRIE OF CRAIGIEBANK** - Trustee, Institute for Strategic Dialogue and Director, N.M. Rothschild & Sons
- ♦ **David HATCHER** - Senior Civil Servant, UK Ministry of Defence
- ♦ **François HEISBOURG** - Chairman, Council of the Geneva Centre for Security Policy and of the International Institute for Strategic Studies and Special Advisor, Fondation pour la Recherche Stratégique
- ♦ **Jean-Paul HERTEMAN** - Chief Executive Officer, Safran Group
- ♦ **Thomas HOMBERG** - Head of Strategic Coordination, EADS
- ♦ **Marwan LAHOUD**, Chief Strategy & Marketing Officer, EADS
- ♦ **Dr. Martin LINDNER** - Member of German Parliament
- ♦ **Michael MACLAY** - Executive Chairman, Montrose Associates and Senior Adviser, Institute for Strategic Dialogue
- ♦ **Hervé MARITON** - Member of French Parliament, National Assembly
- ♦ **Lieutenant General Joël MARTEL** - Assistant Chief of the Air Staff, French Air Force
- ♦ **Thierry de MONTBRIAL** - President, French Institute of International Relations (IFRI)
- ♦ **Baroness NEVILLE-JONES** - Security Minister in the Home Office

- ♦ **Sir David OMAND** - Visiting Professor of War Studies, King's College of London
- ♦ **Henning OTTE** - Member of German Parliament
- ♦ **Bruno RACINE** - President, French National Library
- ♦ **Dr. Ulrich SCHLIE** - Chief of the Policy Planning Staff, Federal Ministry of Defence
- ♦ **Dr. Ditmar STAFFELT** - Head of Political Affairs Germany, EADS
- ♦ **Ulrike STEINHORST** - Head of CEO's Office, EADS
- ♦ **Dr. Rainer STINNER** - Member of German Parliament
- ♦ **Sir Kevin TEBBIT** - Chairman, Finmeccanica UK Ltd
- ♦ **Hubert VEDRINE** - Former Minister of Foreign Affairs and Chairman, Hubert Védérine Conseil
- ♦ **Luc VIGNERON** - Chairman and CEO, Thales
- ♦ **Sir Robert WALMSLEY** - Former Chief of Defence Procurement
- ♦ **Peter WATKINS** - Director Operational Policy, Ministry of Defence
- ♦ **Sir Peter WESTMACOTT** - British Ambassador to France
- ♦ **Dr. Stefan ZOLLER** - Chief Executive Officer, Cassidian