

**Club of Three: Session on Defence
March 7/8th, 2003 – Kloster Seeon
Agenda**

PARTICIPANTS

GERMANY

General KUJAT	Chairman, NATO Military Committee
Manfred BISCHOFF	Board Member responsible for Aerospace, Daimler-Chrysler
Rainer HERTRICH	Joint CEO, EADS
Tom ENDERS	Executive Vice-President, Defence and Civil Systems, EADS
Jürgen SCHNAPPERTZ	German, Second Deputy Head of Planning Staff of the German MOD
Christian SCHMIDT	Member of Bundestag, Defence Spokesman for CDU/CSU group
Klaus NAUMANN	former Chairman, NATO Military Committee
Michael INACKER	Journalist – Frankfurter Allgemeine Zeitung
Heinz SCHULTE	Commentator, Editor Griephan defence industry bulletin

FRANCE

Philippe CAMUS	Co-CEO, EADS
Jean-Louis GERGORIN	Executive Vice President, Strategy, EADS
Marwan LAHOUD	Senior Vice President, M&A, EADS

Michel BARNIER	European Commissioner
Pierre LELLOUCHE	Assemblée Nationale
Marc Perrin de BRICHAMBAUT	Policy Director, French MOD
Denis RANQUE	Chairman and CEO, Thales
Bernard RETAT	Vice-Chairman, Thales
Henri LAURET	Journalist
<u>UK</u>	
General Sir Jeremy MACKENZIE	Former Deputy SACEUR, NATO
John ROSE	Chief Executive, CEO, Rolls Royce
Pauline NEVILLE-JONES	Chairman, Qinetiq Group plc; former Political Director, FCO
Simon WEBB	Policy Director, MOD
Simon FRASER	Strategy and Innovation Director, FCO
Charles GRANT	Executive Director, Centre for European Reform
Lord WEIDENFELD	Chairman, Orion Publishing; Chairman, Club of Three
Michael MACLAY	Chairman, Montrose Associates; Executive Director, Club of Three